

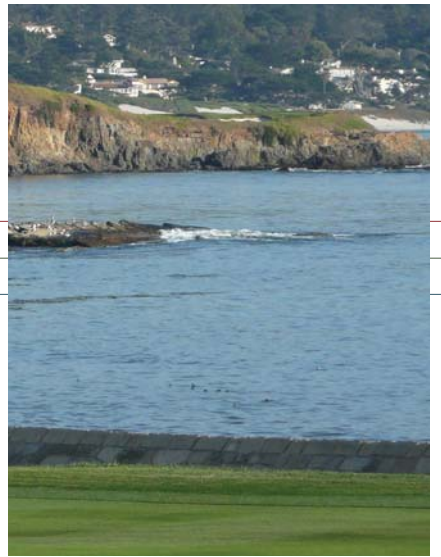


50th Annual 2011
Western Winter
Workshop



Presented by the San Francisco Bay Area Section
February 2-6, 2011 • Pebble Beach Resort®

President's Cup Golf Outing at Pebble Beach Golf Links®



Wednesday, February 2

- 3:00 – 4:00 PM Grand Ballroom — Entry
Arrival and Registration
Reception Desk
- 4:30 PM Royal Troon Room
VIP Reception
Private - by special invitation only

Thursday, February 3

- 7:30 AM Check-in at the Pro Shop
President's Cup Golf Outing at Pebble Beach Golf Links®
Tee prizes and breakfast pass
- 9:10 AM *First group Tee-time*
Box lunches will be provided at the turn
- 1:00 – 4:00 PM Carnoustie Room & Muirfield Room
Certification Reviews — The Inn at Spanish Bay™
CCE / CCC : Julie Owen and Vera Lovejoy – Carnoustie Room
PSP : Ron Winter – Muirfield Room
- 2:30 PM (Approximately) Pebble Beach Lodge
President's Cup Award Ceremony at Club XIX
Award ceremony will be held at the end of play
- 3:00 – 4:30 PM Grand Ballroom — Entry
Check-in at Registration
Reception Desk
- 7:00 PM Royal Troon Room
Capital Management Dinner
The Inn at Spanish Bay™
Private - by special invitation only



Friday, February 4

7:30 – 8:30 AM

Grand Ballroom — Central & East
Breakfast

Welcome from AACE International

John Haynes, PSP, Workshop Chairman / Technical Director

9:00 – 9:40 AM

Grand Ballroom — West
“Change in a Changing World”
Keynote Speaker

Richard K. Faris , SVP, Oracle/Primavera GBU

10:00 – 10:40 AM

Grand Ballroom — West
“Building an Icon: Replacing the East Span of the San Francisco – Oakland Bay Bridge”

Jason Weinstein, Senior Planning Coordinator, Bay Area Toll Authority

10:00 – 10:40 AM

Royal Troon Room
“Practical Problems with Using Eichleay to Price Delay”

James G. Zack, Jr. & David W. Halligan, Navigant Consulting, Inc.

10:00 – 10:40 AM

Muirfield Room
“Web Technology: Centralized & Collaborative Estimating”

Jared Carlson, US Cost

11:00 – 11:40 AM

Grand Ballroom — West
“San Francisco Public Utilities Commission: Implementing Major Capital Improvement Programs over the Next 10 Years”

Harlan Kelly, Assistant General Manager (AGM), Infrastructure, San Francisco Public Utilities Commission (SFPUC)

Mojgan Yousefkhani, EVP, Project Controls Manager



Friday, February 4

- 11:00 – 11:40 AM Royal Troon Room
“Updating Contractor Schedules in a Hosted Transportation Environment”
Jonathan McNatty, DRMcNatty & Associates, Inc.
- 11:00 – 11:40 AM Muirfield Room
“Mr. Owner’s Estimate is not Satisfactory - Why Not?”
Bill Kraus, International Aviation Consultants, LLC
- 12:00 – 12:40 PM Grand Ballroom — Central & East
“Avoiding Construction Claims in a Low Bid Environment”
Luncheon
Past President’s Special Guest Speaker
Irvin E. Richter, CEO & Chairman, Hill International, Inc.
- 1:00 – 1:40 PM Grand Ballroom — West
“BATA Enterprise”
Andrew Fremier, Assist. Executive Director,
Bay Area Toll Authority
- 1:00 – 1:40 PM Muirfield Room
“The Owner’s Integrated Project System”
Gary Chaulk, Director of Project Controls, Canadian
Natural Resources Ltd.
- 1:00 – 1:40 PM Royal Troon Room
“Managing Cash flow in Different Granularities”
Paul Verveniotis, VP Industry Solutions, Skire
- 2:00 – 2:40 PM Grand Ballroom — West
“NYSDOT’s Implementations of Enterprise Project Management & Project Controls Applications”
Mark White, Assist. Director, New York
Department of Transportation
- 2:00 – 2:40 PM Royal Troon Room
“Risk and Change Management on the Alaskan Way Viaduct Replacement Program”
Harry Jarnagan, VP, Hatch Mott MacDonald



- 2:00 – 2:40 PM Muirfield Room
“The Road Map – An Approach to Developing Conceptual Estimates”
John Musgrove, Bechtel Oil
- 3:00 – 3:40 PM Grand Ballroom — West
“State of the Payment - California and San Francisco Bay Area Highway Infrastructure Needs and Current Financing Plans / Constraints”
Bob Finney, Director of Construction, California Department of Transportation (CalTrans)
- 3:00 – 3:40 PM Royal Troon Room
“Funding California’s Infrastructure and Rebuilding America”
Dan Himick, CEO, CC Meyers
- 3:00 – 3:40 PM Muirfield Room
“Scheduling for Subcontractors”
Ron Winter, President, Ron Winter Consulting, LLC
- 6:00 – 8:00 PM Grand Ballroom — Central & East
Exhibitor’s Reception in the Grand Ballroom



Saturday, February 5

7:30 – 8:40 AM

Grand Ballroom — Central & East
Breakfast “Meet and Greet”

9:00 – 9:40 AM

Grand Ballroom — West
“Capital Program Assurance - Why It Works”
Alexia Nalewaik, President, QS Requin Corporation

9:00 – 9:40 AM

Royal Troon Room
“Applying Best Practices for Accurate Project Cost Management”
Chip Golde, VP, ARES Corporation

9:00 – 9:40 AM

Muirfield Room
“Forensic Schedule Analysis Techniques: Unveiling the Mystery”
Dr. Anamaria Popescu, President, CPM Scheduling

10:00 – 10:40 AM

Grand Ballroom — West
“Los Angeles County’s 30/10 Plan Improving Public Infrastructure and Creating Jobs”
Brian Boudreau, Executive Director, Los Angeles County Metropolitan Transportation Agency

- 10:00 – 10:40 AM Royal Troon Room
“RP/FSA Rev 2 – Recent Developments”
John Livengood, Associate Vice President, ARCADIS
- 10:00 – 10:40 AM Muirfield Room
“The Future of EVMS in DOE”
Michael Nosbisch, Vice President, EarnedValue Management for SM&A
- 11:00 – 11:40 AM Grand Ballroom — West
“Public Private Infrastructure Development”
David Cavazos, City Manager, City of Phoenix, Arizona
- 11:00 – 11:40 AM Royal Troon Room
“Cost & Schedule Integration Techniques & Issues In A Mature Transportation Environment”
Don McNatty, President, DRMcNatty & Associates
- 11:00 – 11:40 AM Muirfield Room
“Innovations in Program Controls - Integrating Scheduling and Cost Processes and Systems”
Art Khan, Ecosys
- 12:00 – 12:40 AM Grand Ballroom — Central & East
President’s Luncheon
“State of the Association”
Stephen Revay, President of AACE International, Revay and Associates Limited



Saturday, February 5

- 1:00 – 1:40 PM Grand Ballroom — West
“Port of Long Beach Capital Improvement Program-Investing for the Future”
Gary Cardamone, Director of Construction, Port of Long Beach
- 1:00 – 1:40 PM Royal Troon Room
“Best Practices by Owners to Control Costs and Schedule on Mega-Projects”
Marlene Hyde, Client Relations Manager, Project Time & Cost, Inc.
- 1:00 – 1:40 PM Muirfield Room
“Recent Research in Lean Project Planning at Lawrence Livermore National Lab”
Stan Tuholski, PhD, SE
- 2:00 – 2:40 PM Grand Ballroom — West
“Managing Mega Infrastructure Programs in the 21st Century with Transparency and Accountability”
John Barton, Assist. Executive Director, Texas Department of Transportation
- 2:00 – 2:40 PM Royal Troon Room
“Employing VDC (Virtual Design and Construction) Practices to Transportation Projects.”
Brady Nadell, Principal Engineer, PB Americas
- 2:00 – 2:40 PM Muirfield Room
“A Fresh Take on Project Forensics”
Dr. Dan Patterson, CEO, Acumen



3:00 – 3:40 PM Grand Ballroom — West
“Investment In Our Future: Capital Investment Program for the San Francisco Municipal Transportation Agency”
 Carter R. Rohan R.A., Deputy Executive Director, San Francisco Municipal Transportation Agency

3:00 – 3:40 PM Royal Troon Room
“Offsetting v. Concurrent Delays – The Owners Friend”
 John Livengood, Associate Vice President, ARCADIS

3:00 – 3:40 PM Muirfield Room
“Transparent Accountability – SFPUC’s 10 Year Capital Planning and Program Controls Initiative”
 George White, SFPUC
“Managing and Controlling SFPUC 10Y CIP Portfolio”
 Samir Messiah, PE, CCE

Sunday, February 6

8:00 – 8:40 AM Grand Ballroom — Central & East
Breakfast “One-on-One Time”

9:00 – 9:40 AM Grand Ballroom — West
“Market Trends 2010”
 Natalie Saylor, President, Saylor Consulting Group

10:00 – 10:40 AM Grand Ballroom — West
“A New Computer Based Scheduling Paradigm, Factors to Consider when implementing Primavera P6”
 Julie Owen, Project Controls Supervisor, Los Angeles County Metropolitan Transportation Agency
 Brian Criss, Director of Services, DRMcNatty and Associates

Technical Program Presenters



Alexia Nalewaik

QS Requin Corporation

Alexia Nalewaik has over 19 years of experience in construction cost engineering, quantity surveying, management consulting and audit / assurance in public and private sectors.

PhD in progress, SKEMA Lille. MSC Structural Engineering, University of Southern California.
BA in Physics, University of Dallas.

She enjoys travelling around the world to present portions of my dissertation at conferences



Dr. Anamaria Popescu

CPM Consulting Inc.

Dr. Popescu is the President of CPM Consulting Inc., and a licensed Professional Engineer in the state of Texas with over 16 years of international experience in schedule and cost analysis, productivity analysis, expert witness testimony and report development, claims preparation and defense, project contracts evaluation and development, project audits, planning, scheduling and cost control.

Dr. Popescu earned her B.S, M.S., and PhD in Civil Engineering: Construction Engineering and Project Management (CEPM) Division from the University of Texas at Austin.

She loves to sail with her dad on Lake Travis (Austin). Born in Bucueresti, Romania. Immigrated to USA when she was 3. She is Fluent in Romanian and is also left handed.



William E. Kraus

International Aviation Consultants, LLC

Mr. Kraus has over 35 year's experience in the design, construction, and execution of projects including chem/petro, commercial, civil, heavy/highway, aviation projects.

He has received his B.S., M.S. in Civil Engineering.



Brady Nadell

Parsons Brinckerhoff

Brady Nadell has over 20 years experience in transportation engineering.

Mr. Nadell graduated from UC Berkeley in Civil Engineering.

He has passion for world traveling and painting.

**Brian Criss**DRMcNatty & Associates

Mr. Criss has over 10 years of experience in planning, scheduling and estimating for various construction projects using Primavera software. He is currently the Director of Services for DR McNatty and Associates. He manages numerous clients in the coordination, scheduling, cost control, and the execution of projects using Primavera products. He has a strong construction background and works with scheduling projects from preliminary design phase to completion.

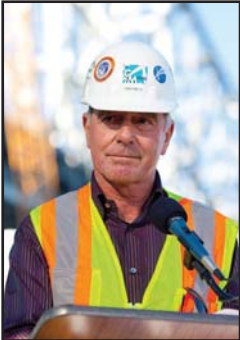
Mr. Criss holds a MA from Azusa Pacific University and a BA from UCLA.

He also coached baseball for many years at UCLA and Loyola.

**Chip Golde**ARES Corporation

Mr. Golde has 40 years of experience in project management working as an estimator, cost engineer, scheduler, project controls manager, director of project controls and as a licensed general engineering contractor in California. During his career he worked for major engineering companies including Fluor and Kaiser Engineers where he was responsible for the development and implementation of in-house computerized estimating and project management systems. After he left Kaiser he joined ARES Corporation and founded the PRISM Project Management software suite where he is currently employed as Vice President of the Software Products and Services Division.

He holds a BS in Construction Engineering Management from Oregon State University.

**Daniel E. Himick**C. C. Myers, Inc.

Mr. Himick is President of C.C. Myers, Inc., an employee owned company with its headquarters in Rancho Cordova, California, and a satellite office in Anaheim, California. The company is a heavy civil engineering contracting entity specializing in highway and bridge projects. It operates throughout the Western United States. He has 40 years of heavy/civil experience that includes; bridges, highways, subways, marine and geotechnical construction. Mr. Himick progressed from a young field engineer to managing and leading multiple million dollar infrastructure projects to becoming President and leader of C.C. Myers, Inc.

Mr. Himick is a member of the prestigious Moles organization and a graduate of the University of North Carolina Executive Management Program. He also used to race trimaran sailboats



Dr. Dan Patterson, PMP

Acumen

Dr. Dan Patterson PMP has 20 years of project management experience, specializing in CPM schedule and risk analytics. As founder and CEO of Acumen (www.projectacumen.com), Dr. Patterson is the inventor of Acumen Fuse, a project analytics tool that integrates with Primavera and MS Project. Prior to Acumen, Dr. Patterson led the Pertmaster Americas Business Unit focusing on product strategy and business development within the risk analytics arena. Dr. Patterson is a globally recognized thought leader in project analytics and a frequently invited public speaker at Project Management events.

Dr. Patterson was born in the UK, and enjoys cycling on his free time.



Donald McNatty

DRMcNatty & Associates, Inc.

Mr. McNatty has 40 years of construction and project management experience as a consultant, contractor, chief estimator, construction manager and project manager. For over 30 years he has been designing and implementing automated project control, estimating and costing systems in a wide variety of environments. Mr. McNatty regularly presents on project control system automation, “best practice” processes for project controls and the impact of emerging technologies on how projects are managed. He is a Primavera Certified Trainer and Consultant providing system architecture design and direction for ongoing implementations of owner/program manager focused Project Management Information Systems.

He graduated from Erie Community College, San Diego, CA in Construction Technologies. In his spare time Mr. McNatty enjoys motorcycle touring and hiking.



Gary Chaulk

Canadian Natural resources Ltd

Mr. Chaulk has 30 years construction management experience and is currently a Director, Project Control Civil Engineering Construction Technologist.

He enjoys farming and the outdoors.



George White

San Francisco Public Utilities Commission

George has over 20 years of experience in the areas of capital planning, facility condition monitoring, public sector finance, systems analysis, and application software implementation. He uses strategic policy frameworks to create business processes, workflow, and decision support tools. He has held various executive, program management, budget analysis, and policy development positions in public sector, private sector and non-profit organizations.

He holds a Masters of Public Policy from Goldman School of Public Policy, University of California, Berkeley.

George’s favorite hobbies are photography, using technology gadgets such as the iPhone and iPad for business productivity, and traveling whenever he can to places like Oahu, Paris, and Rome.



David W. Halligan _____ Navigant Consulting, Inc.

Mr. Halligan has 20 years experience with schedule delay analysis, construction management, project controls and claims resolution assistance on a wide variety of heavy civil and facilities projects. Testifying expert in construction delay in Federal and State Court.

He holds a BS & MS in Civil Engineering; PhD, Construction Management.

Mr. Halligan also is a lecturer at the Construction Engineering and Management Program, UC, Berkeley and a Contributor to AACEI's Recommended Practice on Estimating Lost Labor Productivity in Construction Claims.



James G. Zack, Jr. _____ Navigant Consulting, Inc.

Mr. Zack has nearly 40 years as a construction claims consultant through the U.S. and abroad.

He holds an AB in Political Science and a Master's in Public Administration.



Harry Jarnagan, PE CCE _____ Alaskan Way Viaduct Replacement Program

Harry Jarnagan has over 30 years of project controls and project management experience on a wide variety of complex capital programs. He has supervised and trained project controls staff, has worked within integrated teams, and has managed various aspects of project controls and project delivery on numerous projects spanning various industry sectors. He is currently with Hatch Mott MacDonald as the Deputy Program Manager for the Washington State Department of Transportation on the Alaskan Way Viaduct Replacement Program, a \$3.1 billion heavy / civil transportation program in Seattle, Washington.



Jared Carlson _____ U.S. COST

Mr. Carlson has worked 11 years for U.S. COST in a sales, marketing and account manager position. He has managed accounts for Procter & Gamble, General Electric, The U.S. NAVY, The FAA, Heineken, Goodyear Tire & Rubber and National Grid.

He graduated from Georgia State University and is a associate member through corporate sponsorship of U.S. COST.

Mr. Carlson has also sung in an international championship barbershop quartet for over 20 years.



John Livengood

ARCADIS

Mr. Livengood is the Associate Vice President of ARCADIS. Before that, he was Senior Vice President at Warner Construction Consultants.

He has attended Syracuse University and J.D. Catholic University.



John G. Musgrove

Bechtel Oil, Gas & Chemicals

Mr. Musgrove has had 36 years of experience with Bechtel Corporation in the fields of electric power and environmental engineering, information technology, and, for the past 14 years, in project controls. Mr. Musgrove's initial assignment in Project Controls was that of Information Technology Manager for Estimating Software Systems, but for the past six years he has been lead Mechanical Equipment Estimator for Bechtel Oil, Gas & Chemicals in Houston, Texas.

He holds a BSME from Southern Methodist University, and a MS in Engineering from The University of Houston.

In his free time he writes Christian anthems based on New Age Jazz instrumentals.



Jonathan McNatty

DRMcNatty & Associates, Inc.

Mr. McNatty has 20 years of construction industry experience in field operations, construction management, project management, CPM scheduling, project document administration, project implementation, claims preparation, and Primavera software training. He has experience in creating, preparing, organizing, training, and maintaining complex CPM schedules; project related documents using Primavera and related project management software. Professional experience with implementing, training, and working for Subcontractors, General Contractors, Construction Managers, and Project Owners.

Mr. McNatty graduated from Grossmont Community College in San Diego, CA.

He enjoys ice hockey, surfing, bowling, and spending time with his Chocolate Labrador Retriever.



Julie Owen

Los Angeles County Metropolitan Transportation Authority

Julie Owen PSP CCC, has over twenty years of experience in project management, project control, cost engineering, scheduling, contract administration and schedule delay claim analysis. She currently works as a project controls supervisor for LA Metro working on the 40 billion dollar transportation system upgrade in Los Angeles. Julie worked fourteen years in the engineering, procurement, and construction industry on public works projects building governmental and institutional facilities. Julie also worked six years in business management for NASA's Jet Propulsion Laboratory assisting aerospace research and development projects.

She holds a M.B.A. from University of Redlands, and a B.S. in Construction Management from Texas A&M University.



Michael R. Nosbisch

SM&A

Michael has 22 years of experience in project management and controls within both the government and private sectors. He has worked for several of the leading engineering, procurement, and construction (EPC) firms in the industry, to include URS Corporation, Jacobs Engineering, and Kiewit. Until recently, Michael served as Vice President of Project Controls for the federal government-dedicated business unit of Parsons Corporation. In September of 2009, he assumed the role of Vice President, Earned Value Management for SM&A, a leading management consulting firm headquartered in Newport Beach, CA. In this capacity, he is responsible for the EVM Compliance and Consulting practice area within SM&A's Program Services Group. Michael is also an adjunct professor at the University of Southern California, teaching graduate level courses in heavy construction estimating and scheduling.



Natalie Saylor

Saylor Consulting Group

Ms. Saylor has been managing Saylor Consulting Group, a multi discipline project controls firm, since 1992. The firm specializes in large public programs, including transit, highways and bridges, aviation, health care, justice, research, and civic construction. Currently, Ms. Saylor is managing Saylor's effort on the new San Francisco General Hospital Rebuild and the SFPUC WSIP.

She changed her name from Suzy to Natalie when she was 13 years old.



Paul Verveniotis, PE

Skire

Paul Verveniotis is the Vice President of Industry Solutions at Skire, where he leads Skire's product strategy and ensures realization of the product value across Skire's customer base. He also has decades of experience in both global and smaller EPC organizations.

He holds a BSME from San Francisco State University.



Ron Winter, PSP

Ron Winter Consulting LLC

Mr. Winter has over 20 years experience in Computerized Scheduling, Information Management, and Project Management, and Delay Claims Preparation in technical construction and manufacturing industries. He has developed and implemented CPM scheduling and Management Information Systems for an impressive variety of projects. Mr. Winter has led software project teams and is well versed in the utilization and programming of most major software. He has been active in promoting state-of-the-art programming systems to meet specific project needs such as using Gridpad pen-based computer systems for data collection and inspections.

He holds a BS from UCLA and a MS in Systems Management from USC.



Stanislaus Tuholski, PhD, SE

Lawrence Livermore National Laboratory (LLNL)

Project Manager – LLNL, Project Management, Engineering, and Construction Department

He holds a PhD in Engineering and Project Management from UC Berkeley, an MS in Structural Engineering Mechanics and Materials from UC Berkeley, and a BSCE from the University of Notre Dame.



Stephen Revay

Revay and Associates Limited

Stephen O. Revay, FCSC, CCC, CFCC, has been active for over 33 years in the analysis of progress, productivity and cost on numerous construction projects. He has prepared or evaluated productivity and/or schedule analyses, including quantification of claims on construction projects throughout Canada, in the United States, the Middle East, Asia and South America. He has been qualified as an expert witness in both litigation and arbitration. He has testified in both Canada and the United States. He has been appointed as the Project Neutral on a \$2 billion industrial project.

Mr. Revay has authored articles for various construction periodicals and conducted numerous seminars on construction disputes to owners and contractors alike. He frequently presents at in-house seminars and is a guest lecturer at the University of Calgary.



Marlene Hyde

Project Time & Cost, Inc.

Marlene Hyde, CCE, EVP has 35 years of experience in project management and project controls in the government and private sectors. She has a master's degree in construction engineering and management and works as Client Relations Manager for Project Time & Cost, Inc. in their Denver office. She has performed cost and schedule reviews as an independent consultant on large US Embassy projects overseas and performed reviews of cost, schedule, and earned value on DOE mega-projects. She was the Regional Project Controls Manager for the southeastern US for Parsons Transportation Group, responsible for \$3B in airport and highway projects. Prior to that, Marlene was a Senior Project Controls Engineer at Sandia National Laboratories, and implementing the earned value system and developed cost estimates and schedules for major construction projects. Marlene has been active in AACE International for 20 years and is currently serving on the Certification Board. She was the Vice-President of Finance for AACE International (2006-2008) and has been active in AACE sections in Albuquerque, Denver and Orlando.



Samir Messiah, PE, CCE

C.M. Pros

Mr. Messiah has over 20 years of experience in the areas of CPM scheduling, estimating, and program controls managing wide range of projects from few thousands to \$200M. He also provided construction schedule reviews and claims analysis for numerous projects. Samir served AACE International (Bay Area Section) as the president, vice president, and WWW coordinator for many years. He also served CMAA San Francisco Section as the Scholarship Director.

He holds a Bachelor of Science in Civil Engineering and Post Graduate Diploma in Construction Management. Samir still plays soccer at the competitive level within his “age” group. He loves international travel specially to different coastal areas south of the border and European metropolitan area.



Art Kahn

EcoSys

Art Kahn is a Practice Director at Ecosys, specializing in the Public Sector. Art’s expertise stems from 25 years of implementing project cost management, capital planning and program controls processes at the Federal, State and Local levels. Art provided business process management and re-engineering consulting services to the Department of Defense and coauthored the Economic Disaster Recovery Plan for the Department of Commerce which served as a template for local and regional municipal resiliency plans. Having published several articles on Capital Program Management, Art is considered one of the leaders on the subject.

He holds a BS from SUNY (Stony Brook NY).



Capital Management Program Presenters



Andrew B. Fremier

Bay Area Toll Authority

Andrew Fremier is the Deputy Executive Director of the Bay Area Toll Authority (BATA) and Deputy Executive Director, Operations of the MTC. In this role, Andrew supervises administration of all toll revenue for the Bay Area's seven state-owned toll bridges: Antioch, Benicia-Martinez, Carquinez, Dumbarton, Richmond-San Rafael, San Francisco-Oakland Bay and San Mateo-Hayward. In his MTC role he administers the Highway and Arterial Operations and the Travel and Coordination Information section

Andrew holds a bachelor's degree in civil engineering from California Polytechnic State University, San Luis Obispo.



Brian Boudreau

Los Angeles County Metropolitan Transportation Authority

Brian Boudreau is the Executive Office of Project Control and Administration for the Los Angeles County Metropolitan Authority, where he has worked since 1996. Before that, he was the Manager of Financial Planning for the San Diego Metropolitan Transportation Development Board.

Mr. Boudreau received a BS in Business Management from Merrimack College.

When not advancing the state of the art of project controls, Mr. Boudreau enjoys riding dirt bikes.



David Cavazos

City of Phoenix

David Cavazos was named Phoenix City Manager in October 2009. He is responsible to the Mayor and City Council for the day-to-day management and operation of the nation's 5th largest city. David joined the City of Phoenix in 1987 as a participant in the nationally recognized City of Phoenix Management Intern Program. Since that time, he has served with the city's Community and Economic Development Department, and several positions with the city's Aviation Department, including Acting Aviation Director at Phoenix Sky Harbor International Airport. In 2006, David was promoted to Deputy City Manager, responsible for growth development and urban planning efforts for the city.

Mr. Cavazos holds a Master of Science degree in Management and Public Policy from Carnegie Mellon University.



Gary J. Cardamone, P.E.

Port of Long Beach

Gary J. Cardamone, P.E., is the Director of Construction Management for the Port of Long Beach, California. Joining the Port in 2002, he served as Deputy Chief Harbor Engineer in charge of construction management before being appointed to this newly-created position by the Long Beach Board of Harbor Commissioners in July 2007. As Director, he leads the Construction Management Division, part of the Port's Engineering Bureau. He oversees construction of the Port's Capital Improvement Program, valued at about \$200 million annually, and the Surveys Section.

He holds a B.S. in Civil Engineering from Syracuse University.

On his free time Mr. Cardamone enjoys golf, biking, gardening, pool, and poker.



Harlan L. Kelly, Jr.

San Francisco Public Utilities Commission

Harlan Kelly, Assistant General Manager (AGM), Infrastructure, San Francisco Public Utilities Commission (SFPUC), and former City Engineer for the City and County of San Francisco, oversees the design and construction of SFPUC's capital programs.

Mr. Kelly is a California registered professional civil engineer, a graduate of the University of California at Berkeley, and has over 25 years of engineering experience, 20 of which have been in management roles.

He enjoys playing basketball and is also a wine collector.



Irvin E. Richter

Hill International

Irvin E. Richter is Founder, Chairman and CEO of Hill International, a worldwide construction consulting firm specializing in project management and construction claims consulting. Founded by Mr. Richter in 1976, Hill evolved into a leader in the construction consulting industry pioneering services such as Construction Claims, The Project Neutral®, an alternative to construction litigation and Project Management Oversight, which became an industry staple for project monitoring. Today, Hill is ranked among the top 10 project management firms in the nation by Engineering News-Record.

Mr. Richter holds a B.A. from Wesleyan University and a J.D. from Rutgers University School of Law at Camden and is a member of the New Jersey and Pennsylvania bars. In April of 2010, Mr. Richter was named to the New Jersey Business Hall of Fame.



Jason Weinstein

Bay Area Toll Authority

Jason Weinstein is a Senior Program Coordinator with the Bay Area Toll Authority (BATA) – a function of the Metropolitan Transportation Commission (MTC). Jason's primary focus is the oversight of capital projects involving toll revenue for the Bay Area's seven State owned toll bridges. Jason, a licensed Civil Engineer, has been with BATA for the past 5 years. Prior to joining BATA Jason worked in a variety of positions in the areas of design, construction, and traffic operations during a 15 year career with Caltrans.

He holds a BS in Civil Engineering from Washington University in St. Louis, MO.



Richard K. Faris , SVP, Oracle / Primavera GBU

Oracle Corporation

Before founding Primavera, Mr. Faris spent 13 years planning, designing, managing, and controlling capital projects in the transportation industry and developing transportation network simulation systems. Mr. Faris was Vice President at Day and Zimmermann, an engineering consulting firm headquartered in Philadelphia, and was a project manager for the City of Philadelphia and at Booz Allen Hamilton, a management consulting firm. Mr. Faris has spoken at Primavera User Meetings in Russia, China, Australia, Dubai, UK, France, Germany, Norway, Denmark, Singapore, Malaysia, Mexico, and the U.S. He is also a founding Director of the PMI College of Scheduling.

He holds both a Bachelor of Science and a Master of Science degree in Civil Engineering from Villanova University.



John A. Barton

Texas Department of Transportation

Mr. Barton began working for TxDOT in the summer while in high school, he has worn many hats during his 24 years of service ranging from construction project inspector and manager to area engineer, to district engineer, and now Assistant Executive Director for Engineering Operations.

Mr. Barton attended Texas A&M University where he graduated with honors in 1986 with a Bachelor of Science degree in Civil Engineering.

He often enjoys a cup of coffee with Larry McMurtry whom is an accomplished American novelist, essayist, bookseller and screenwriter.



Mark White

New York State Department of Transportation

Mr. White's career started with the Rhode Island Department of Transportation. He has recently celebrated his 26th anniversary with New York State Department of Transportation, and has served in various positions in many program areas of the Department, including Traffic, Design, Consultant Management, and Construction. Currently, Mr. White manages the implementation of Construction Project Management and Project Controls software applications, including Oracle-Primavera P6 and Contract Manager; and supervise staff responsible for various construction contract administration functions.

He holds a BA in Physics from the State University of New York, College at New Paltz; and a BS in Engineering from the State University of New York, University at Buffalo.

Mr. White loves the outdoors, including golf, hiking, camping, and visiting National Parks.





Mojgan Yousefkhan

San Francisco Public Utilities Commission

Mojgan Yousefkhan is a California registered professional civil engineer with a master's degree in civil engineering; and a certified Earned Value Professional (EVP), currently employed by the San Francisco Public Utilities Commission (SFPUC). She has over nineteen years of experience in engineering, project management, project control, scheduling, construction management and contract administration. As the SFPUC Program Control Manager, she is responsible for directing a staff of 21 that includes professional engineers, utility specialists, and consultants providing program control services for the Water System Improvements Program (WSIP), Wastewater, R&R and Power Enterprise projects.

Mojgan enjoys hiking and other outdoor activities.



Carter R. Rohan R.A.

San Francisco Municipal Transportation Agency

Mr. Rohan is an experienced transit executive with over thirty two years of professional experience, of which, sixteen years have been specifically devoted to transit. He joined the SFMTA in March 2006 as the Director of Capital Programs & Construction. His responsibilities included the development & implementation of the agency's Capital Investment Program by overseeing Quality Assurance, Contract Administration, Project Management & Controls, Engineering, Construction Management, Systems Integration, Constructability & Asset Management business functions of the Agency.

Mr. Rohan holds a Bachelor of Architecture degree from the University of Houston, in Texas, and is currently registered nationally and in the states of Georgia and Texas. He is a graduate of the 2005 Eno Center for Transit Leadership's Executive Development Program and has participated in the International Transit Studies Program.



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